



Private assets in emerging markets

Overcoming the drawbacks of private equity through an exposure to illiquid credit



Mihai Florian

Senior Portfolio Manager,
Emerging Markets

Fleur Dilton-Hill

Director of Business
Development, Middle East

Published July 2025

“Investing in EM private loans can be a greater diversifier, offering higher returns and a better risk profile than EM private equity.”

Given the potential for incremental returns and diversification, emerging markets private equity (EM PE) investments can be appealing. Yet the asset class is not without its challenges and outcomes can be enhanced with an allocation to EM illiquid credit.

EM PE investing can be a favoured way of meeting goals. These include 1) allocating patient capital to long-term strategies; 2) capturing enhanced returns via the illiquidity premium; 3) accessing unique investment opportunities not available on public exchanges; and 4) diversifying exposure to global markets.

However, investing in EM private loans can be a greater diversifier, potentially offering higher returns and a better risk profile than EM PE. Below we set out some of the key considerations for evaluating whether to enhance EM private market exposure with an allocation to EM illiquid credit.

Private equity versus private credit in EM

A successful PE strategy requires three fundamental drivers, but in EM there are risks to all three:

- 1. Leverage of the equity portion through LBO debt, relying on credit suppliers (banks, funds etc.).** LBO debt is critical for returns but often unavailable in EM due to unsophisticated credit markets and limited alternative sources of credit.
- 2. Exit opportunities via an IPO, sale to another PE firm or to an industry player.** These are limited in EM due to shallow equity capital markets and fewer buyers.
- 3. Business value growth from purchase to exit.** In EM this can be dramatically reduced by local currency devaluation, high interest rates, capital controls, and taxes.

Few EM countries meet all three criteria above consistently, making EM PE strategies challenging. Success has been limited to specific country-focused strategies, particularly in EM investors' home markets where the FX risks are less pronounced.

We believe EM illiquid credit is a strong alternative to EM PE, offering the following advantages:

1. **No reliance on local banks or credit providers to leverage the private loan.**
2. **Exit is via contractual amortisations from the company's own cashflows.**
3. **Conservative underwriting (e.g. 2-4x leverage) allows companies to repay loans, even if business growth stagnates.**

Why illiquid credit is attractive in EM

Access to underserved markets

- Traditional banks are often unable or unwilling to lend due to regulatory constraints or perceived risks. Private credit investors can fill this gap, accessing opportunities across EM companies that may not be available to PE investors.
- Favourable supply/demand dynamics: a limited number of dedicated buyers keeps private loan pricing attractive.

Faster capital deployment

- Private loans typically require less due diligence and negotiation than PE, enabling faster capital deployment.
- Shorter durations (e.g. 3 years) compared to 7-10 years for PE.
- Amortising loans allow capital recycling within a fund's lifespan.

Differentiated return profile

- Private credit provides steady income through interest payments, unlike early stage PE/VC which doesn't typically produce income via dividends.
- Faster cashflow distribution versus the J-curve in PE.
- Floating rate structures protect against rate uncertainty, and lower leverage (2-4x) helps companies absorb interest rate hikes.

Controlled risk exposure

- Loans are senior in the capital stack to equity, providing higher claims on assets in case of default.
- Investors can access EM senior secured loans issued under robust legal frameworks, e.g. English law.
- Security packages are comprehensive across the various assets of the underlying borrower, which allows for selective enforcement on the issuer's assets (for example, a lien of a real estate asset can be enforced and sold off separately from the main manufacturing plant).
- With EM PE, investors bear the full risk of the operating currency. Private credit can focus on hard currency (e.g. USD) loans, avoiding local FX devaluation risks associated with EM PE. In our view, combining illiquidity with local currency can greatly increase the risks in holding private assets.

Return of capital

- Private credit returns rely on contractual obligations, not volatile market valuations or exit multiples.
- Investment performance is less dependent on growing the business since this would not be a requirement for the credit to perform.
- EM PE investors face risks from fluctuating valuations and unexpected regulatory or tax changes over time, eroding returns and reducing the capital returned to investors.



What to look for in an EM illiquid credit manager

Dedicated resources in EM

- Deep experience across public and private EM debt markets. This enables managers to have a strong understanding of the issuers and sectors and a clear picture of the illiquidity premium being captured so as to appropriately price the loans.
- Expert insight into sovereign risk, which significantly impacts EM credit.

Clear focus on risk management

- Investments in “national champion” companies with strong operations, minimal leverage, and solid interest coverage offer a more attractive risk profile.
- Hard currency, senior secured loans with comprehensive security packages and rigorous legal protections.
- Realistic exit strategy – amortising loans can mitigate some of the risk in relying on refinancing at the end of a fund’s life.

Nimbleness and selectivity

- Ability to uncover niche deals with minimal competition from other investors.
- Diversification across geography, industries, and the capital needs of the issuer companies.
- Expertise in performing secondaries, new money, and stressed opportunities.
- Proven sourcing capabilities.

For more information on how we can help you with EM private markets investing contact marketing@bluebay.com



Portfolio Manager Perspectives

Our experts offer their perspectives on the latest developments in global credit and the state of the markets.

[LEARN MORE](#)

This document was prepared by RBC Global Asset Management (UK) Limited (RBC GAM UK), authorised and regulated by the UK Financial Conduct Authority (FCA), registered with the US Securities and Exchange Commission (SEC) and a member of the National Futures Association (NFA) as authorised by the US Commodity Futures Trading Commission (CFTC).

In the United States, this document may also be provided by RBC Global Asset Management (U.S.) Inc. ("RBC GAM-US"), a SEC registered investment adviser. The entities noted above are collectively referred to as "RBC BlueBay" within this document. The registrations and memberships noted should not be interpreted as an endorsement or approval of RBC BlueBay by the respective licensing or registering authorities.

With respect to the investment performance presented, **past performance is not indicative of future performance**. Actual account performance may or will vary from the performance shown because of differences in market conditions; client-imposed investment restrictions; the time of client investments and withdrawals; tax considerations; economies of scale; portfolio turnover; the number, type, availability, and diversity of securities that can be purchased at a given time; differences in the underlying currency of the assets in the account, and other factors. Client assets managed using these strategies in separate accounts or different vehicles may be subject to restrictions, fees or expenses that are materially different than those found in the non-US funds.

This document is confidential and, without RBC BlueBay's consent, may not be (i) copied, photocopied or duplicated in any form by any means or (ii) distributed to any person that is not an employee, officer, director or authorized agent of the recipient.

Information herein is believed to be reliable but RBC BlueBay does not warrant its completeness or accuracy. This document contains information collected from independent third-party sources. For purposes of providing these materials to you, neither RBC BlueBay nor any of its affiliates, subsidiaries, directors, officers, or employees, has independently verified the accuracy or completeness of the third-party information contained herein.

The information contained herein does not constitute investment, tax, accounting or legal advice. Recipients are strongly advised to make an independent review with their own advisors and reach their own conclusions regarding the investment merits and risks, legal, credit, tax and accounting aspects of all transactions. Any risk management processes discussed refer to efforts to monitor and manage risk but should not be confused with and do not imply no or low risk. No chart, graph, or other figure provided should be used to determine which strategies to implement or which securities to buy or sell.

Copyright 2025 © RBC BlueBay. RBC GAM is the asset management division of Royal Bank of Canada (RBC) which includes RBC Global Asset Management Inc. (RBC GAM Inc.), RBC Global Asset Management (U.S.) Inc. (RBC GAM-US), RBC Global Asset Management (UK) Limited (RBC GAM-UK) and RBC Global Asset Management (Asia) Limited (RBC GAM-Asia), which are separate, but affiliated subsidiaries of RBC. ® / Registered trademark(s) of Royal Bank of Canada and BlueBay Asset Management (Services) Ltd. Used under licence. RBC Global Asset Management (UK) Limited, registered office 100 Bishopsgate, London EC2N 4AA, registered in England and Wales number 03647343. All rights reserved.

For Institutional Use Only - Not For Public Distribution.